

COUNTRY SCORECARD: ARMENIA

Overall Country Score

D

43

High Risk

Political Risk		C	58
Q12	Budget Transparency & Detail	A	88
Q7	Anticorruption Policy	A	88
Q17	External Audit	B	81
Q10	Risk Assessments	B	75
Q20	Organised Crime Policing	B	75
Q3	Defence Policy Debate	B	75
Q4	CSO Engagement	B	75
Q6	Public Debate	B	75
Q8	Compliance and Ethics Units	B	75
Q15	Defence Income	B	67
Q18	Natural Resources	B	67
Q13	Budget Scrutiny	C	63
Q19	Organised Crime Links	C	63
Q5	Conventions: UNCAC / OECD	C	63
Q1	Legislative Scrutiny	C	58
Q16	Internal Audit	C	50
Q23	Export Controls (ATT)	C	50
Q11	Acquisition Planning	D	33
Q14	Budget Availability	D	33
Q21	Intelligence Services Oversight	E	25
Q22	Intelligence Services Recruitment	E	25
Q2	Defence Committee	E	21
Q76	Lobbying	F	0
Q9	Public Trust in Institutions	NS	NS

Financial Risk		D	40
Q27	Legislative Access to Information	B	75
Q33	Unauthorised Private Enterprise	B	75
Q77	Defence Spending	B	69
Q31	Beneficial Ownership	C	63
Q30	Access to Information	D	38
Q29	Off-budget Spending	D	33
Q24	Asset Disposal Controls	E	25
Q28	Secret Program Auditing	E	25
Q25	Asset Disposal Scrutiny	F	0
Q26	Secret Spending	F	0
Q32	Military-Owned Business Scrutiny	NEI	NEI

Personnel Risk		B	69
Q35	Disciplinary Measures for Personnel	A	100
Q39	Pay Rates and Allowances	A	100
Q43	Bribery to Avoid Conscription	A	100
Q44	Bribery for Preferred Postings	A	100
Q45	Chains of Command and Payment	A	100
Q40	Payment System	A	92
Q47	Civilian Code of Conduct	B	75
Q50	Facilitation Payments	B	75
Q36	Whistleblowing	B	67
Q48	Anticorruption Training	C	58
Q49	Corruption Prosecutions	C	58
Q46	Military Code of Conduct	C	56
Q34	Public Commitment to Integrity	C	50
Q38	Numbers of Personnel	C	50

Q42	Objective Promotions	C	50
Q41	Objective Appointments	D	42
Q37	High-risk Positions	F	0

Operational Risk		F	8
Q52	Operational Training	E	25
Q53	Forward Planning	F	13
Q51	Military Doctrine	F	0
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	F	0
Q56	Private Military Contractors	NS	NS

Procurement Risk		D	40
Q69	Supplier Sanctions	A	92
Q68	Complaint Mechanisms	A	83
Q61	Actual Purchases Disclosed	B	75
Q67	Contract Award / Delivery	B	75
Q62	Business Compliance Standards	C	63
Q64	Competition in Procurement	C	63
Q66	Anti-Collusion Controls	C	56
Q57	Procurement Legislation	C	50
Q58	Procurement Cycle	C	50
Q59	Procurement Oversight Mechanisms	C	50
Q60	Potential Purchases Disclosed	E	25
Q65	Tender Board Controls	E	19
Q63	Procurement Requirements	E	17
Q70	Offset Contracts	F	0
Q71	Offset Contract Monitoring	F	0
Q72	Offset Competition	F	0
Q73	Agents and Intermediaries	F	0
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions	NS	NS

Legend	Range of Scores	Corruption Risk
A	83 - 100	Very Low
B	67 - 82	Low
C	50 - 66	Moderate
D	33 - 49	High
E	17 - 32	Very High
F	0 - 16	Critical

Key

NEI - Not enough information to score indicator.

NS - Indicator is not scored for any country

NA - Not applicable