



Transparency International Anticorruption Center

# STRATEGY

2025-2027



# MISSION

Promote good governance and democratic processes to strengthen statehood and contribute to a corruption-free Armenia.

# STATUTORY GOALS



**Anticorruption Policy and Corruption Prevention**



**Rule of Law**



**Protection of Public Resources**



**Political System and Elections**



**Anticorruption Education**



**Civic Space**



# Anticorruption Policy and Corruption Prevention

## PROBLEM

Since 2019, despite the sharp rise in the Corruption Perceptions Index and the expectations formed, the index has undergone minimal changes in recent years. This is due to the insufficient results of the reforms implemented in the field of combating corruption.

Key issues remain the inadequate functioning of integrity institutions, and the lack of tools for detecting and preventing corruption risks in the public administration sector.

## OBJECTIVE

Support the effective implementation of anticorruption policy and the prevention of corruption

promote the effective implementation of the anticorruption strategy and the anticorruption components in other strategies, as well as the fulfillment of international anticorruption commitments

contribute to the establishment of integrity institutions and the introduction of effective corruption prevention mechanisms

contribute to the prevention of corruption in state-business relations



## Rule of Law

### PROBLEM

Although several anticorruption laws have been adopted in recent years, they often remain unenforced due to limited capacity, lack of political will, and selective application. Persistent issues include biased approaches to enforcement, decisions lacking transparency and factual basis, and the absence of public oversight and accountability mechanisms.

### OBJECTIVE

Contribute to the rule of law

support the establishment and effectiveness of the anticorruption system

promote the protection of the public interest and related human rights

promote good governance through the establishment of oversight and checks and balances mechanisms



# Protection of Public Resources

## PROBLEM

The management of public resources, including finances, involves significant corruption risks. Ongoing issues include the lack of effective management, transparency, and accountability in handling public finances and property (including natural resources), as well as poor quality in public service delivery.

## OBJECTIVE

Protect public resources

promote the effective, transparent, and accountable management of public finances and public property (including natural resources)

promote the improvement of public service quality in selected sectors, transparent and accountable governance, the assessment of corruption risks, and the development of anticorruption action plans



# Political System and Elections

## PROBLEM

While electoral violations have generally declined, the misuse of administrative resources and other issues persist. Long-standing authoritarian traditions have hindered the development of alternative political parties. Additionally, a lack of transparency in party funding continues to erode public trust.

## OBJECTIVE

Promote integrity in politics

support holding of free and fair elections

support institutional strengthening and integrity of political parties





# Anticorruption Education

## PROBLEM

Systemic corruption issues are partly rooted in low public awareness and civic engagement, poor quality and reach of anticorruption education, and the scarcity of accessible educational materials

## OBJECTIVE

Promote civic leadership

promote the dissemination of anticorruption knowledge in educational institutions

raise citizens' level of knowledge in the fight against corruption

expand the volume of accessible educational materials on anticorruption topics





## Civic Space

### PROBLEM

A strong civil society operating in a favorable legal and practical environment is one of the key pillars of good governance and democracy. However, the legal framework and practice for public participation remain inadequate, and civil society organizations (CSOs) are insufficiently involved in policy-making and implementation.

### OBJECTIVE

Promote an enabling civic space and the meaningful participation of civil society organizations (CSOs) in public policy processes

support the improvement of the legal and practical environment for civil society organizations

enhance public participation in public policy processes

# RESPONSIBLE BODIES

for the 2025-2027 Strategic Plan

## THE GENERAL ASSEMBLY

approves both this strategy and the Executive Director's reports on activities aimed at achieving the strategic objectives.

## THE BOARD

contributes to the development of the strategy, which it submits to the General Assembly for approval. It also takes note of the annual action plans for implementing the strategy and endorses the corresponding execution reports.

## THE EXECUTIVE DIRECTOR

ensures the implementation of the action plan aimed at achieving the strategic objectives and submits a report on its execution to the Board, as well as reports on activities related to the achievement of the strategic objectives to the General Assembly.

## THE STAFF

contributes to the development of strategic plan and related documents, implements the actions defined by the annual work plans aimed at achieving the strategic objectives, and regularly submits progress reports in accordance with the established procedures.

# TRANSPARENCY INTERNATIONAL

anticorruption center



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